

Risk Ref	Risk Score	Tier of Risk	Description of Risk	Likelihood Score	Likelihood Description	Impact Score	Impact Description	Current Direction of Travel	Original Expected Date of De-escalation	Revised Estimated date of De-escalation	Treat or Tolerate	Responsible Officer
1	20	Corporate	There is a risk that capital investment in schools under the Sustainable Communities for Learning Programme will not happen because of a lack of available funding.	5	Certain	4	Major	Static	Mar-24	Unknown	Treat	Strategic Director for Children & Family Services
72	16	Corporate	There is a risk that the Council fails to ensure that future generations living in Torfaen cannot benefit from biodiverse natural environment that supports their well-being. The successful delivery of the Climate and Nature Emergency Delivery Plan is dependent on new and emerging technology and measurement tools. Therefore, the current risk is our ability to fully understand the impact of our planned actions.	4	Almost certain	4	Major	Static	Annual Update Q1		Treat	Strategic Director Neighbourhoods & Environment
74	20	Corporate	There is a risk that the Council fails to adequately support, lead and facilitate the Borough to become net zero carbon by 2050. The successful delivery of the Climate and Nature Emergency Delivery Plan is dependent on new and emerging technology and measurement tools. Therefore, the current risk is our ability to fully understand the impact of our planned actions.	4	Almost certain	5	Critical	Static	Annual Update Q1		Treat	Strategic Director Neighbourhoods & Environment
110	16	Corporate	There is a risk that if recycling behaviour does not improve the 70% statutory recycling target (2025- 26) will not be achieved, resulting in potential fines from the Welsh Government.	4	Almost certain	4	Major	Static	Apr-27		Treat	Strategic Director Neighbourhoods & Environment
4	12	Directorate	There is a risk that increasing numbers and complexity of referrals from the dependant adult population will have an adverse financial impact and place an increased strain on demand led (statutory) services creating inappropriate waiting times posing a threat to the independence, autonomy and outcomes of individuals in need of care and support.	3	Likely	4	Major	Static	Sep-24	Dec 24 March 25 March 26 March 27	Treat	Strategic Director for Adults & Communities

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8	10	Directorate	There is a risk that the Council could fail to maintain continuity of service provision in its buildings due to resource constraints and the ageing nature of assets (including structure, plant and services).	2	Possible	5	Critical	Static	Ongoing Monitoring		Treat	Strategic Director Economy & Place
11	10	Directorate	There is a risk that the Council may become financially unsustainable if an appropriate corporate, service and medium-term financial plan is not agreed.	2	Possible	5	Critical	Static	Annual Review date Feb		Treat	Strategic Director for Resources
14	12	Directorate	There is a risk that the demand for quality / affordable homes and housing need will not be met if we are unable to increase supply.	4	Likely	3	Moderate	Static	Tolerate		Tolerate	Strategic Director for Adults & Communities
49A	10	Directorate	There is a risk to health and safety from natural hazards on the publicly accessible site at the British.	2	Possible	5	Critical	Static	Tolerate		Tolerate	Strategic Director Economy & Place
70	12	Directorate	There is a risk that there could be movement of coal tips within Torfaen with the potential to damage property, assets or land.	3	Likely	4	Major	Static	To be reviewed once the Legislation is passed		Treat	Strategic Director Neighbourhoods & Environment
73	12	Directorate	There is a risk that the Council fails to become net carbon zero by 2030. The successful delivery of the Climate and Nature Emergency Delivery Plan is dependent on new and emerging technology and measurement tools. Therefore, the current risk is our ability to fully understand the impact of our planned actions.	3	Likely	4	Major	Static	Annual Update Q1		Treat	Strategic Director Neighbourhoods & Environment

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76	15	Directorate	There is a risk that due to the changes in Welsh Government Homelessness policy “No One Left Out” there will be a significant rise in homelessness cases and an insufficient supply of temporary accommodation to those individuals owed a duty under the Housing Wales Act 2014.	5	Almost certain	3	Moderate	Static	Tolerate		Tolerate	Strategic Director for Adults & Communities
101	12	Directorate	There is a risk that Torfaen will not be able to fulfil our statutory duty to safeguard our most vulnerable citizens if a replacement care management system is not in place when the WCCIS contract ends.	3	Likely	4	Major	Static	Unknown		Treat	Strategic Director for Children & Family Services
104	12	Directorate	There is a risk that the needs of learners with Additional Learning Needs will not be fully met without changes to the breadth and quality of provision.	3	Likely	4	Major	Static	Jun-26		Treat	Strategic Director for Children & Family Services
109	15	Directorate	There is a risk that the level of demand within specific cohorts of the Children Looked After System will have a continued, and potentially increasing, adverse financial impact within the service area, directorate and across Council.	3	Likely	5	Critical	Decreasing	Annual Review in March		Treat	Strategic Director for Children & Family Services
111	15	Directorate	There is a risk to the continuity of sorting operation at our current transfer station from June 2026 onwards.	3	Likely	5	Critical	Static	Interim Solution - June 2026		Treat	Strategic Director Neighbourhoods & Environment
112	12	Directorate	There is a risk the new Early Intervention & Prevention model does not lead to a reduction in demand for acute services	3	Likely	4	Major	Static	Jun-26		Treat	Strategic Director for Adults & Communities

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113	12	Directorate	There is a risk that the increasing number of children who are electively home educated reduces the Council's ability to assure itself that all children are receiving a suitable education and are safe, leading to poorer educational outcomes, increased safeguarding risk, higher future demand for statutory services and pressure on current school budgets.	4	Almost certain	3	Moderate	New	Mar-27		Treat	Strategic Director for Children & Family Services
12	3	Service	There is a risk that long term service delivery may be impeded without strategic workforce planning.	1	Rare	3	Moderate	Static	Risk to remain until all activities in the strategy are complete		Treat	Strategic Director for Resources
21	6	Service	There is a risk that without sufficient funding the condition of the council's highway network will continue to deteriorate.	3	Likely	2	Minor	Static	Dec-24	March 25 Annual Review April each year	Treat	Strategic Director Neighbourhoods & Environment
28	4	Service	There is a risk that the Outstanding Universal Value (OUV) of the Blaenavon Industrial Landscape World Heritage Site (BILWHS) is endangered leading to the potential loss of World Heritage Site (WHS) status and reputational damage to the Council.	1	Rare	4	Major	Static	Tolerate		Tolerate	Strategic Director Economy & Place
30	6	Service	There is a risk that the council's finances will be adversely impacted as a result of overspending against corporate budget limits.	2	Possible	3	Moderate	Static	Ongoing		Treat	Strategic Director for Resources
31	3	Service	There is a risk that the council will incur fines / possible removal of an element of its card payment facility if the Payment Card Industry Standards are not met.	1	Rare	3	Moderate	Static	Tolerate		Tolerate	Strategic Director for Resources
32	6	Service	There is a risk that additional costs and /or a loss of productivity may be incurred if sickness absence is not managed effectively and the increase in absence relating to poor mental health is not addressed.	2	Possible	3	Moderate	Static	Tolerate		Tolerate	Strategic Director for Resources

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46	8	Service	There is a risk that local residential, nursing homes and domiciliary agencies will cease trading in the current market which will impact on the ability to commission appropriate support for vulnerable people.	2	Possible	4	Major	Static	Mar-25	Mar-26	Tolerate	Strategic Director for Adults & Communities
48	4	Service	There is a risk that poor information governance and management could have an adverse impact on the council's finances and reputation and that we could fail to comply with Data Protection legislation.	1	Rare	4	Major	Static	Tolerate		Tolerate	Strategic Director for Resources
49B	8	Service	There is a risk that failure to complete the phase 1 works at the British could have a reputational and financial impact.	2	Possible	4	Major	Static	Jun-24	Apr 25 Mar 26 Apr 26	Treat	Strategic Director Economy & Place
63	8	Service	There is a risk that Out of County Placements for children and young people with complex educational needs are becoming more frequent and more costly.	2	Possible	4	Major	Static	Tolerate		Tolerate	Strategic Director for Children & Family Services
89	3	Service	There is a risk of our ability to deliver transformative activity and to become a more efficient Council will be hindered if we are not maximising the benefits of the digital tools available to us and helping our staff to embrace the tools we have available.	1	Rare	3	Moderate	Decreasing	Dec-24	March 2025 June 2025 March 26 March 27	Treat	Strategic Director for Adults & Communities
91	8	Service	There is a risk that continued and sustained attacks on the corporate network can significantly impact on the operational business of the Council and significant data loss as a consequence.	2	Possible	4	Major	Static	The risk will always be present and we will treat accordingly		Treat	Strategic Director for Resources

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95	3	Service	There is a risk that schools will be unable to provide an effective and safe learning environment if there are inadequate and/or ineffective repair or maintenance of school buildings and/or sites.	1	Rare	3	Moderate	Static	Annual Review Date Q3 24/25	March 2025 then annual review	Treat	Strategic Director for Children & Family Services
100	8	Service	There is a risk that the condition of the roof at Ty Coch bulking and baling facility could affect recycling processing at the site, affecting the Council's recycling collection operations and recycling rate.	2	Possible	4	Major	Static	Jun-24	March 25, then annually in March thereafter Aug 26	Treat	Strategic Director Neighbourhoods & Environment
106	5	Service	There is a risk that an increase in the number of freedom fighters/freeman of the land is putting a strain on the Councils resources including a financial implication in relation to our statutory duty to collect Council Tax and Business Rates.	5	Certain	1	Insignificant	Static	Mar-26		Treat	Strategic Director for Resources
107	8	Service	There is a risk that by not having Business Continuity Management processes fully embedded in the organisation, we may be unable to minimise disruption and restore the organisation's critical services within 5 days should an incident occur.	2	Possible	4	Major	Static	Apr-26		Treat	Chief Executive
108	6	Service	There is a risk that increased numbers of vexatious complainants and residents behaving unacceptably towards Council officers, will erode staff capacity preventing them from carrying out business as usual tasks and have a detrimental impact on the well-being of those affected, combining to have a negative impact on service delivery.	3	Likely	2	Minor	Static	Mar-26		Treat	Strategic Director for Resources

Key

Criteria for Risk Scores

Corporate
Tier Scores over 15

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Directorate Tier
Scores of 9 - 15

Service Area Tier
Score of less than 9

Treat or Tolerate

- Treat
 - To reduce the risk to an acceptable level by taking mitigating action(s).
 - The Council may tolerate a risk where the risk cannot be mitigated cost effectively or is effectively mitigated by internal controls even if it remains high.
- Tolerate